

Thus, I came to
the conclusion that the
designer of a new system must
not only be the implementer and first
large-scale user; the designer should also
write the first user manual.

The separation of any of these four components
would have hurt T_EX significantly. If I had not par-
ticipated fully in all these activities, literally hundreds
of improvements would never have been made, because I
would never have thought of them or perceived why they
were important.

But a system cannot be successful if it is too strongly
influenced by a single person. Once the initial
design is complete and fairly robust, the real
test begins as people with many different
viewpoints undertake their own
experiments.